

State of Tasmania and University of Tasmania – Making the Future Partnership

education, innovation, quality of life and economic impact 2015-2025

This document represents an understanding between the Parties made on the

29 day of AUGUST 2015:

The Government of Tasmania (State)

And

The University of Tasmania (University)

Driving a new economy

The Tasmanian Government and the University of Tasmania have a shared commitment to better educational outcomes and the State's ongoing economic growth to make Tasmania attractive for investment, create jobs and build a modern economy, and to the State's social and cultural development. This Partnership seeks to reflect and leverage the close relationship the University has with the State as the only University in Tasmania.

Five high level objectives

Over the course of this Partnership, the State and the University will commit resources to:

- 1. Access and attainment** – improve educational outcomes in Tasmania by raising the number of Tasmanian students in higher education by 10,000.
- 2. Economic impact** – grow the research and higher education sector in Tasmania by increasing the turnover of the University of Tasmania so that it reaches at least one billion dollars a year by 2025.
- 3. Internationalisation** – increase the flow of international students into the Tasmanian community and double their contribution to the economy to \$400 million per annum within five years.
- 4. A modern economy**
 - enhance the contribution of research to the Tasmanian economy by cementing the University's place as one of Australia's top ten universities in terms of attracting research income.
 - align higher education programs with Tasmania's current and future workforce needs so that the University becomes a leader in workforce development and reform.
 - develop new industries with high value jobs and improve the capacity of Tasmanian businesses, institutions and enterprises to innovate.
- 5. Revitalised regions** – bring new capital investment worth over \$400 million into regional centres and increase the contribution of students to community life in our cities.

The way forward

The State and the University will achieve these objectives by building on their strong, existing relationships and working strategically and collaboratively in the following key areas:

Educational aspiration and participation

- Attract another 10,000 Tasmanians into Higher Education through greater engagement with Schools, Colleges and the vocational sector, targeting regional strategies, and leveraging new and existing programs and pathways.
- Establish the Peter Underwood Centre for Educational Attainment as the flagship for improving education attainment in Tasmania.
- Strengthen pathways between schools, the College system and the University, through programs such as the 'Bigger Things Project'.
- Maximise links between the University and the vocational education and training sector through physical collocation and pathway articulation.

Global engagement

- Deliver an international education strategy to market Tasmania as an international education destination, including allocating new resources and consolidating the State's international education capability into a single agency.
- Cement Tasmania as the pre-eminent gateway to the Antarctic. Develop international partnerships and collaborations and join with key institutions in the State's Antarctic community to increase the use of Hobart as a support base for Chinese science and logistics.
- Build long term relationships with key nations in the Asia Pacific such as China and the Association of Southeast Asian Nations (ASEAN) network.
- Work with the Tasmanian community to embrace the opportunities provided by stronger international economic and cultural links, including welcoming international students in all three regions of the State.

Research and innovation

- Embed the University as a sector of significance in the State's plan to modernise the Tasmanian economy, developing a strategy to align the University's research with the State's major areas of economic growth and diversification.
- Establish stronger expertise in regional economic analysis, including robust models of the operation of the Tasmanian economy.
- Increase the capacity of specific sectors, such as agrifood and aquaculture, to innovate.
- Identify future industries for Tasmania as a basis for more focused research, investment and workforce development.
- Jointly host two forums annually that address ongoing challenges for Tasmania in areas such as health, indigenous reform, education and economic transition.

Investing in Tasmania's cities

- Increase the presence and investment of the University in the major urban centres of Tasmania's regions as a driver of economic growth.
- Develop specific Memoranda of Understanding that reflect the State's and the University's commitment to the regions.

A sustainable health system

- Drive continuous improvement in Tasmania's health and human service system.
- Collaborate on workforce planning, education, training and development to help meet the future needs of Tasmania's health and human service workforce.
- Build a stronger relationship in the areas of sport and recreation science, physiology and community development as a strategic investment in better health outcomes for Tasmanians.

Enduring legacy

In 2015 as part of the University's 125th year, the Government and University will endow a perpetual Tasmanian Premier's Scholarship Fund. This will recognise and celebrate the University's contribution to the life of the State over the last 125 years.

Next Steps

The signatories to this Partnership are the Premier of Tasmania and the Vice-Chancellor of the University of Tasmania.

Progress under the Partnership is overseen by the Premier and key Government ministers working with the Council of the University. This group is chaired jointly by the Premier and the Vice-Chancellor, and formally meets every six months.

The State and the University will each appoint a senior officer for three years with responsibility to deliver the key commitments of the Partnership. These officers will spend at least half their time seconded to the other party.

Both parties will provide opportunities for the other to participate in the selection processes for their senior staff, and on each other's boards and committees.

By the end of December 2015, joint five-year targets will have been established (with some activities already under way) to track the progress of achievement against the five high level objectives, including reference to revenue generation, higher education attainment, international income, research performance and regional infrastructure.

The Partners will provide a short annual statement (by end of June) to the Tasmanian community on progress. There will be a major review of this document every third year (the first such review will be due in June 2018).

General

Nothing in this document:

- is to give rise to any legally enforceable rights and obligations as between the parties;
- creates any legal liability of any kind as between the parties;
- requires a party to negotiate any matter in any way contrary to its own interests or requirements;
- is intended to prevent, is to be taken to prevent, or prevents, the free exercise by the Governor, by any member of the Executive Council, or by any Minister of the Crown, of any duties or authorities of his or her office.

Signed for and on behalf of the University
by its duly authorised officer:

Signature: PD Rathjen
Professor Peter Rathjen
Vice-Chancellor

Signature of witness: Gary Danks

Name of witness
(block letters): YOUNG DANKS

Address of witness: University of Tasmania

Sandy Bay, Tas

Occupation: University Admin

Date: 29/8/2015

Signed for and on behalf of the Crown
by its duly authorised officer:

Signature: Will Hodgman
The Hon Will Hodgman MP
Premier

Signature of witness: Gary Danks

Name of witness
(block letters): YOUNG DANKS

Address of witness: University of Tasmania

Sandy Bay, Tas

Occupation: University Admin

Date: 29/8/2015