

PARTNERSHIP AGREEMENT
BETWEEN THE
GOVERNMENT OF TASMANIA
AND
BRIGHTON COUNCIL

EVALUATED MAY 2006



2 September 2004

PARTNERSHIP AGREEMENT: GOVERNMENT OF TASMANIA AND THE BRIGHTON COUNCIL

AN AGREEMENT made the 2nd day of September, two thousand and four BETWEEN THE CROWN IN RIGHT OF THE STATE OF TASMANIA, and the BRIGHTON COUNCIL, a body corporate created pursuant to the *Local Government Act 1993*,

WHEREAS the Government of Tasmania is committed to *Tasmania Together*, the 20-year social, environmental and economic plan for Tasmania to guide and enhance the future development of the State;

AND WHEREAS the Government of Tasmania and the Brighton Council are committed through this and subsequent Agreements to create a genuine, cooperative working relationship to generate new opportunities for growth and development in the Brighton region based on the combined future directions;

AND WHEREAS the parties to this Agreement:

ACKNOWLEDGE the important role that Local Government plays in the social and economic development of the communities that it serves;

RECOGNISE that the strength and sustainable growth of Tasmania's regional economies is vital to the overall development of the Tasmanian economy;

RECOGNISE that an active partnership between State and Local Governments is central to identifying opportunities to maximise growth and to building on the State's economic and social strengths;

ACKNOWLEDGE that Partnership Agreements are a key tool for building on the comparative advantage of priority areas, driving region-wide development objectives and outlining priority tasks to achieve economic and social development goals;

ARE COMMITTED to the adoption of economic, environmental and social development outcomes and service delivery arrangements with most benefit to the Brighton municipal area and other Tasmanian communities.

THE PARTIES AGREE AS FOLLOWS:

SECTION 1 - APPLICATION AND INTERPRETATION

“Council” means the Council of the municipal area of Brighton, a body corporate created pursuant to the Local Government Act 1993

“State” means the Crown in right of the State of Tasmania

“Parties” means the State and the Council

“Partnership Agreement” means this agreement between the parties

SECTION 2 - PRINCIPLES OF PARTNERSHIP AGREEMENTS

- 2.1 Partnership Agreements reflect the parties' shared desire for improved cooperation between State and Local Government.
- 2.2 Within a partnering framework, the State will maintain responsibility for services that require uniform standards or consistency. The State will also retain responsibility for statewide economic development and social issues.
- 2.3 Changes in responsibilities should achieve overall efficiency across both spheres of government.
- 2.4 Where services are more effectively and efficiently delivered at the local level, and Council has agreed to accept responsibility for delivery of those services, agreement will be reached on appropriate funding arrangements.
- 2.5 Unless otherwise specified this Agreement is not intended to, and does not create binding legal relations between the parties.
- 2.6 Any amendment of existing service delivery or asset ownership arrangements will be the subject of contractual arrangements between parties, to ensure appropriate accountability and transparency of implementation.
- 2.7 Results from Partnership Agreements should be measurable through agreed performance indicators.
- 2.8 The parties recognise the importance of ensuring that the Brighton community is informed and involved in the Partnership Agreement process.
- 2.9 The Partnership Agreement process will include all agreed issues of importance and significance.

SECTION 3 - DESIRED OUTCOMES

- 3.1 Through this and subsequent Partnership Agreements, the parties will identify new opportunities to promote economic development and job creation, enhance community wellbeing and implement sustainable environmental policies and practices.
- 3.2 The parties recognise the desired outcomes are inter-linked, and the achievement of individual outcomes will be assisted by the strategies undertaken in respect of other outcomes.

SECTION 4 - ACHIEVEMENT OF DESIRED OUTCOMES

- 4.1 The Schedules to this Agreement deal with the specific outcomes the parties wish to achieve together with implementation strategies. The Schedules should be interpreted in accordance with Sections 1, 2 and 3 of this Agreement.
- 4.2 Unless specifically mentioned, nothing in this Agreement affects any existing or future commitment or obligation entered into outside the terms of this Agreement.
- 4.3 Changes agreed by the parties to service delivery arrangements or asset ownership will be confirmed with a binding contract specifying resources

and other commitments. These changes will be subject to an appropriate assessment of relevant public interest, risk, or cost benefit.

- 4.4 Subject to any binding contract entered into in accordance with Clause 4.3 of this Agreement, the parties acknowledge their intention that in the event that this Agreement is terminated for any reason, responsibilities and resources will revert to the arrangements that existed at the date of signing the Agreement.

SECTION 5 - REVIEW

- 5.1 This Agreement will be reviewed within three months of the expiry of a three-year period commencing on the date of signing of the Agreement.
- 5.2 The Peak Group will carry out an evaluation at the end of the first year of the Agreement. This is an opportunity for issues and priorities to be discussed and confirmed and for additional issues to be considered for possible inclusion in the Agreement.
- 5.3 The Peak Group may carry out an evaluation at the end of the second year of the Agreement if each party thinks that necessary or appropriate.
- 5.4 The Agreement may be amended or new schedules added at the evaluation held at the end of the first year of the Agreement, or the review held at the conclusion of the Partnership Agreement.
- 5.5 The State will ensure that an annual report is provided to the Parliament on the state of Partnership Agreements, and the Council will ensure that a report on the operation of the Agreement is included in its Annual Report.
- 5.6 The parties agree that they will prepare and exchange regular reports on the progress of the Agreement.
- 5.7 The parties agree that any disputes as to the operation of this Agreement will be negotiated initially through the Partnership Agreement Peak Group.
- 5.8 If it is not possible to resolve a dispute through the Peak Group, the parties will seek resolution through independent professional mediation.
- 5.9 If the dispute cannot be resolved through independent professional mediation, the disputing party may withdraw from the Schedule or Schedules in dispute. The parties agree that in this event, the arrangements that existed prior to the Agreement will be reinstated.

SIGNED for and on behalf of **THE CROWN
IN RIGHT OF THE STATE OF TASMANIA**

by the Hon Paul Lennon MHA
Premier of Tasmania

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SIGNED for and on behalf of **BRIGHTON COUNCIL**

by Cr Tony Foster
Mayor, Brighton Council

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Chapter 1 Economic Development and Transport Planning

1.1 COORDINATION OF BUSINESS ASSISTANCE PROGRAMS

Issues

The parties agree the key issues to be addressed are:

- At present, businesses in the Brighton area do not have a single entry point for business assistance;
- The large number of officers and agencies providing assistance to businesses is complex and potentially confusing to those seeking business assistance;
- Commonwealth and State Government business assistance programs are now relatively well-coordinated and mapped through clear Internet, and telephone entry points; and
- Continuing promotion is required for businesses to be made aware of these entry points when needed.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/ Council</i>
The Council establish a clear entry point and referral pathway for business assistance.	Within 6 months of signing this agreement	Brighton Council
The Council and the State Government provide links between electronic business assistance access points and ensure that information in electronic format is maintained as current and accurate	Within 9 months of signing this agreement	Department of Economic Development/Brighton Council
Training of new staff and periodic updating of existing staff to ensure a good knowledge of each other's programs and systems to permit effective referrals and liaison.	Within 6 months of signing this agreement	Department of Economic Development
Development of a formal working relationship between Council, Department of Economic Development's Regional Office South and the key businesses and industries in the region.	Within 6 months of signing this agreement	Brighton Council / Department of Economic Development
The State Government will continue to promote its business assistance programs and entry point.	Ongoing	Department of Economic Development

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
19	2	1	Goal: To increase the rate of economic growth. Indicator: Growth in Gross State Product:
19	3	1	Goal: To foster a culture of enterprise. Indicator: Export Value:
19	3	2	Goal: To foster a culture of enterprise. Indicator: Private and public investment:
19	3	3	Goal: To foster a culture of enterprise. Indicator: Growth in the number of small businesses:
19	3	4	Goal: To foster a culture of enterprise. Indicator: Number of business start-ups.
19	5	1	Goal: To increase business confidence. Indicator: Level of Tasmanian business confidence:

Links to the Brighton Council Strategic Plan

- To create an environment that will encourage sustainable economic and industrial growth.
- To maximise tourism potential.

1.2 TOURISM STRATEGIES

Issues

The parties agree the key issues to be addressed are:

- To cooperate in the review, integration and application of local regional and state tourism strategies
- The development of a tourism plan for the Brighton area. The strategy will address -
 - Integrates all other relevant plans;
 - Ensures an implementation plan is developed and achieved;
 - Brand alignment;
 - Signage;
 - Visitor servicing;
 - Marketing;
 - Product development; and
 - Interpretation.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/s</i>
Council and Tourism Tasmania, with agreement from other interested parties will promote the benefits of an integrated strategy and will gain the co-operation from all parties	Within two month of signing the Agreement	Tourism Tasmania Council
Council and Tourism Tasmania will establish a Work Group. The Work Group will include the Department of Infrastructure, Energy and Resources for input on the 'signage' issue.	Within four months of signing the Agreement	Tourism Tasmania Council DIER (other agency)
Tourism Tasmania will assist Council and the tourism industry to develop the plan, assisting with: <ul style="list-style-type: none"> - Identification of product and infrastructure gaps - Advice on linking visitor services; - Identification of research gaps; - Brand alignment; and - Through the Tasmanian experience, providing interpretation planning assistance for key attractions. 	Within eight months or signing the Agreement	Tourism Tasmania Council
Council and Tourism Tasmania will work together to assist in monitoring and evaluating the plan.	Ongoing	Tourism Tasmania Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
20	2	1	Tourism expenditure 2000: \$1,076 per visitor
20	2	2	Visitor numbers- 2000 /01 510,000

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

1.3 BRIGHTON INDUSTRIAL ESTATE

Issues

The parties agree the key issues to be addressed are:

- Council is now concentrating on economic growth and job creation as its prime strategic activity.
- Council wishes to engage the State in future planning for business and industry growth in the area and in particular at the industrial estate on the Midland Highway at Bridgewater.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/ Council</i>
Baseline data on the Brighton municipal area to be provided to State Government (Department of Economic Development).	Within 3 months of signing this agreement	Brighton Council
Economic Development to work with the Council in developing a strategic development plan for the Brighton Industrial Estate.	Within 12 months of signing this agreement	Department of Economic Development/Brighton Council
The State Government and the Council keep each party informed on progress for access to Midlands Highway at the Brighton Industrial Estate	Within 12 months of signing this agreement	Brighton Council / Department of Infrastructure Energy & Resources

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
19	2	1	Goal: To increase the rate of economic growth. Indicator: Growth in Gross State Product:
19	3	1	Goal: To foster a culture of enterprise. Indicator: Export Value:
19	3	2	Goal: To foster a culture of enterprise. Indicator: Private and public investment:
19	5	1	Goal: To increase business confidence. Indicator: Level of Tasmanian business confidence:
19	6	1	Goal: To increase value adding. Indicator: Level of value added by manufacturing industries per head of population

Links to the Brighton Council Strategic Plan

To create an environment that will encourage sustainable economic and industrial growth.

1.4 CONSULTATION ON B-DOUBLE ROUTES

Issues

The parties agree the key issue to be addressed is:

- Ensuring routes for higher productivity vehicles are assessed in a coordinated and cooperative manner by both State and the Brighton Council.

The issue relates to the following matters:

- The introduction of higher productivity vehicles on Tasmanian roads has led to safety and productivity improvements. It is recognised that there is a need to ensure that new B-Double routes continue to only be approved after consideration of the impacts on both local and State roads.
- The Department of Infrastructure, Energy and Resources (DIER) is committed to an open and consultative process for establishing B-Double routes, which considers the road freight network as a system.

Actions and Timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/s</i>
DIER shall advise Council of any changes to B-Double routes involving State roads within Council boundaries. Also Council will be consulted on any change to a B-Double route where Council roads are involved.	Ongoing	DIER
Council to alert DIER if they become aware of any illegal use of the road network by B-Doubles and other heavy vehicles.	Ongoing	Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator Definition</i>
13	2	N/A	N/A
2.1.3	1	3	Percentage of people who feel safe in public places.
14	1	1	Number of cooperative programs between levels of government.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

1.5 TRAFFIC MANAGEMENT – SAFETY ISSUES

Issues

The parties agree the key issues to be addressed are:

- The Council desires that the necessary forward planning be undertaken to resolve the future traffic management requirements at the intersection of East Derwent Highway / Fouche Avenue / Clives Avenue. There is increasing pressure on Council to allow further development, which will impact on this intersection, and there is need for certainty in knowing allocated priority to improve traffic management at this intersection.
- The State Government considers there are a number of locations along east Derwent Highway, including Gage Road and Lamprill Circle junctions with East Derwent Highway, which need safety and traffic management improvement. Some of these will require detailed planning assessment.
- The Council desires that the necessary planning be undertaken to resolve traffic management requirements of the Midland Highway, from the East Derwent Highway to the Municipal boundary at Pontville. Continued development along this section of the highway requires an improvement of safety and traffic management.
- To address these issues, the parties agree that there is a need to do the following:
 - Determine the current safety issues along the highway;
 - Define the appropriate traffic management and accident countermeasures; and
 - Set possible time frames for the implementation of the road improvements.

Actions and Timeframes

The parties agree the following actions and time frames will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
DIER will undertake a safety review of the East Derwent Highway and Midland Highway within the Brighton Municipal Area.	Within 6 Months of signing the Agreement.	DIER
DIER and Council will develop a traffic management plan for the East Derwent Highway and the Midland Highway using the existing Traffic Management Committee as the Working Group for this issue..	Within 18 Months of signing the Agreement.	DIER
DIER in consultation with Council will determine funding time frames to implement each part of the	Within 24 Months of signing the Agreement.	DIER

traffic management plan.		
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Links to Tasmania Together benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definitions</i>
2.	1	3	Percentage of people who feel safe in public places.
14	1	1	Number of cooperative programs between levels of government.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 2 Environment, Water and Land Management

2.1 NATURAL RESOURCE MANAGEMENT

Issues

The parties agree the key issues to be addressed are:

- Improving natural resource management outcomes in the municipal area through the parties working cooperatively to develop and implement the Southern Region Natural Resource Management Strategy.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The DPIWE will provide expert advice to the Southern Region NRM Committee in support of the development of the Southern Region NRM Strategy.	Ongoing during development of the Strategy.	DPIWE
The parties contribute to the finalisation of the Southern Region NRM Strategy through the NRM Committee's community engagement processes.	Ongoing during development of the Strategy.	DPIWE/Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definitions</i>
23	4	4	To achieve sustainable and appropriate land use.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

2.2 MANAGEMENT OF CROWN LANDS

Issues

The parties agree the key issues to be addressed are:

- To determine the best future classification and management of public lands, including land owned and managed by Housing Tasmania, within the municipal area.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The parties agree to work together through the Crown Land Assessment and Classification Project to determine the best future classification and management of public lands within the municipal area.	Timeline to be negotiated with Council and communicated to Local Government Division within 3 months of signing the Agreement	DPIWE, DHHS (Housing Tasmania) and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definitions</i>
12	1	3	To encourage an appropriate level of regional/local responsibility in decision-making.
14	1	1	To promote co-operative behaviour and deliberation in decision-making.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

2.3 IRRIGATION DEVELOPMENT

Issues

The parties agree the key issues to be addressed are:

- Identification of strategic opportunities to expand irrigated agricultural production in the South East region, including the Brighton Municipal area.

Actions and Timeframes

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
DPIWE will complete an analysis of the strategic irrigated agriculture opportunities for the South East region, building on the work previously undertaken by the URS led consortium.	Within six months of the signing of the agreement	DPIWE
The parties will identify strategic opportunities for irrigation development that can be progressed through the Water Development Plan.	Within twelve months of the signing of the agreement	DPIWE/Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definitions</i>
16	1	1	Proportion of population in the workforce
20	2	4	Primary industry exports

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

2.4 .DEVELOPMENT APPLICATIONS ADJACENT TO RESERVED LANDS

Issues

The parties agree the key issues to be addressed are:

- To determine the best process to follow to consult when development application are submitted adjacent to reserved lands, within the municipal area.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
DTAE and Council to clarify the notification process for developments which are likely to impact on reserved land.	Within 6 months of signing this Agreement	DTAE Council
DTAE and Council to develop protocols to guide developers to seek advice from DTAE where a proposed development is likely to impact on reserved land.	Within 6 months of signing this Agreement	DTAE Council
DTAE and Council to meet to determine which developments should be referred to DTAE for early consultation.	Within 3 months of signing this Agreement	DTAE Council
DTAE and Council to agree on a process for referral of developments (protocol and criteria).		
As developments are proposed, Council will advise DTAE of those that meet referral criteria.	Ongoing following agreement on criteria	Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definitions</i>
14	1	1	To promote co-operative behaviour and deliberation in decision-making.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 3 Data Sharing and Information Technology

3.1 LAND INFORMATION AND DATA SHARING

Issues

The parties agree the key issues to be addressed are:

- Efficient and effective sharing of information through the LIST infrastructure to enable informed decisions on planning and natural resource management.
- Conversion of records held and received by the Council to Geocentric Datum of Australia (GDA94), when the Brighton Council is ready to do so.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The parties agree to facilitate the exchange of land related information relevant to the Service Level agreement, which forms part of the Land Information System Tasmania (LIST).	During the lifetime of the Partnership Agreement.	DPIWE/Council
The Department of Primary Industries, Water and Environment (DPIWE) will assist Council when it is ready to convert its complete spatial data sets to GDA94.	When the Council advises DPIWE it is ready.	DPIWE
The parties agree to work towards improving the accuracy of the attributes relevant to the Data Share Agreement, which forms part of the Land Information System Tasmania (LIST).	During the lifetime of the Partnership Agreement.	DPIWE/Council

Links to Tasmania Together Benchmarks

No direct benchmarks apply but Information and Land Services is actively supporting Tasmania Together Goals by providing up to date and accurate land information to DPIWE, other Government Agencies and Local Government.

This land information is provided in useable formats which means it can be combined and integrated with other information to help government agencies make informed decisions regarding their activities, and to monitor and measure performance against some Tasmania Together benchmarks. It has particular relevance to benchmarks with a location component.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

3.2 PROVISION OF GEO-SCIENTIFIC INFORMATION.

Issues

The Department of Infrastructure, Energy and Resources wishes to provide geo-scientific information to Council to assist in better land planning and management for the region.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
<p>The Department of Infrastructure, Energy and Resources will provide geo-scientific information as follows:</p> <ul style="list-style-type: none"> - Land stability maps showing generalised landslip areas for the region including A and B zones where available. - Mapping information on a 1:100,000 scale for: <ul style="list-style-type: none"> - Simplified geology and areas of highest mineral exploration and mining potential; - Mining leases, active mines, pits and quarries; and - Groundwater prospectivity of Tasmania (when completed). 	Ongoing.	DIER (Mineral Resources)

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standards</i>	<i>Indicator/Target</i>
14: Ensure there is greater cooperation at all levels of government and among political parties to improve the lives of Tasmanians	1: To promote cooperative behaviour and deliberation in decision making	1: Number of cooperative programs between levels of government
21: Value, protect and conserve our natural and cultural heritage	1: To improve the planning system to value the environment	1: And enhanced planning systems

Links to Brighton Council's Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

3.3 INFORMATION AND COMMUNICATIONS TECHNOLOGY OPPORTUNITIES

Issues

The parties agree the key issues to be addressed are:

- Aggregation of buying power and pooling of access to existing infrastructure.
- Tasmanian Government initiatives have established high-quality Statewide networks for voice, data and radio communications. In the first two cases, the Tasmanian Government has negotiated cross-government service contracts that are open to local councils. In addition, the Council may wish to take advantage of the Government mobile phone contract.
- Sharing of skills and expertise.

There may be opportunities for skills sharing between the Tasmanian Government and the Brighton Council. The Tasmanian Government can provide leading edge technical expertise and advice through strategic partnerships and its own resources, including:

- Telecommunications
- E-Government
- Online service delivery
- Information security
- Personal information protection legislation
- Project management methodology

The Council wishes to access occasional advice regarding its web site and to access information services such as Project Management, the Gartner Consultancy Service, information security, and personal information protection legislation.

- Linking of Local and State Government programs using Property Wise, Vacciwise, Portwise and other applications developed by Microwise Australia Pty Ltd.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Council will provide State Government representatives with a formal briefing on Microwise Australia applications.	Within 1 month of signing the Agreement.	Council DPAC (LGD)
Aggregation of buying power and pooling of access to existing infrastructure: The State Government will provide information and access to Tasmanian common-use contracts, particularly the mobile phone contract.	Within 12 months of signing this Agreement	DPAC (TMD) Council
Sharing of skills and expertise. The State Government will provide	Within 12 months of signing the Agreement	DPAC (Inter-Agency Policy)

<p>information and access to the following skills and expertise:</p> <ul style="list-style-type: none"> • The e-Government Gartner Consultancy Service • The Tasmanian Government Project Management services • The Tasmanian Government Web Publishing Standards • The Tasmanian Government Information Security Framework • The development of the Personal Information Protection Bill 2004 		<p>and Projects Unit) Council</p>
<p>Explore potential for linking state and Local Government programs through the Property Wise software owned by Microwise to facilitate direct provision of information for State Government reporting in areas such as:</p> <ul style="list-style-type: none"> • Treasury KPIs; • Fire Service; • State Library of Tasmania; and • Vaccination Program, DHHS. 	<p>Within 12 months of signing this Agreement</p>	<p>Council DPAC (TMD)</p>

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government
17	4	1	Improved broadband telecommunications capacity in a competitive environment

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

3.4 ON-LINE LISTING OF COMMUNITY ORGANISATIONS

Issues

The Department of Education wishes to ensure that digitally stored information about the local community is shared with the Council.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency / Council</i>
<p>The Department of Education will consult with the Brighton Council to:</p> <ul style="list-style-type: none"> Identify the needs for digitally stored information about the local community, including community organisation listings, local attractions and events, and local business listings for the municipal area. Develop processes and procedures for Online Access Centres to maintain and electronically share local community information with the Council to minimise duplication of effort. 	Ongoing	Department of Education (Tasmanian Communities Online)

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standards</i>	<i>Indicator/Target</i>
13: Have a system of government that is open, seeks and listens to people's views and ideas and uses them in decision making at all levels	2: To use processes that acknowledge and take account of community input in making decisions and provide access to quality information from government	2: Proportion of major policy Bills on which there was public consultation
14: Ensure there is greater cooperation at all levels of government and among political parties to improve the lives of Tasmanians	1: To promote cooperative behaviour and deliberation in decision making	1: Number of cooperative programs between levels of government
21: Value, protect and conserve our natural and cultural heritage	1: To improve the planning system to value the environment	1: And enhanced planning systems

Links to Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 4 Community Resource Development

4.1 ARTS AND CULTURE

Issues

The parties agree the key issues to be addressed are:

- Recognition of cultural development as a vital component in the life and growth of the community;
- Development of opportunities for increased participation, employment and investment in cultural activities and culturally-based enterprises;
- The need to identify the cultural strengths of the Brighton municipal area, as a basis for increased participation in strategic tourism industry development, training, marketing and promotional activity opportunities;
- Continued development and support by the Council for events with the capacity to attract visitors and which celebrate local pride and identity; and
- Integration of cultural elements in urban design, engineering, events and tourism.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
Brighton Council, with assistance from Arts Tasmania, will undertake an audit process and/or community consultation to identify Arts and Culture strengths and/or opportunities	Within 12 months of signing this Agreement	Brighton Council
Brighton Council and Arts Tasmania will develop cultural strategies using outcomes of the audit and/or community consultation to create opportunities for increased participation, employment and investment in cultural activities and culturally based enterprises.	Within 24 months of the signing of this Agreement.	Brighton Council
The State, through Arts Tasmania, will provide advice in the development of new arts and cultural undertakings in Brighton.	Ongoing	Arts Tasmania

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
9	1	1	Number of cultural events in each region.
9	1	2	Percentage of the population attending regional cultural venues.
11	2	1	Percentage of people participating in cultural activities.

Links to the Brighton Council Strategic Plan:

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Program 9 – Objective 9.4 – To actively support and encourage an Annual event to assist with the development of community pride.

4.2 SPORT AND RECREATION

Issues

The parties agree the key issues to be addressed are:

- Strategic development of sport and recreation issues through ongoing implementation of Brighton Council Recreation Plan.
- Inclusion of sport and recreation issues in Councils broader strategic direction.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
Ongoing monitoring and implementation of Recreation Plan through quarterly meetings between Council and Sport and Recreation Tasmania staff.	Within 3 months of signing and then each 3 months.	Council Department of Economic Development (Sport and Recreation Tasmania)
Inclusion of Recreation Plan in Council Strategic Planning Process.	Within 4 weeks of signing the Agreement.	Council
Inclusion of Recreation Plan in Council Strategic Planning Document.	December 2004.	Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
5	1	1	Percentage of people who do moderate or high intensity exercise.

Links to the Brighton Council Strategic Plan (2000-2005)

Objective 9.1 - Create an environment for the development of both active and passive recreation areas.

4.3 STAFF EXCHANGES

Issues

The parties agree that the key issue to be addressed is:

- Both parties recognise the value of staff exchanges that enable cross sector development and the transfer of skills and knowledge.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Establish a joint Working Group which will:	Within three months of signing this Agreement.	DPAC (Industrial Relations and State Sector Management) Brighton Council
(a) Establish a framework and process to facilitate staff exchanges;	Within four months of signing this Agreement.	
(b) Identify appropriate strategies for managing staff exchanges; and	Within six months of signing this Agreement.	
(c) Identify priority areas for staff exchanges.	Within six months of signing this Agreement.	

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14			Ensure there is greater cooperation at all levels of government and among political parties to improve the lives of Tasmanians.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.4 COUNCIL EMPLOYEE LEARNING AND DEVELOPMENT

Issues

The Parties agree the key issues to be addressed are:

- Increasing the involvement and interaction between Brighton Council and state government officials through learning and development programs; and
- Increasing the participation of council officials in learning and development programs organised by the state government

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Increased understanding of key learning and development needs of Brighton Council.	Within three months of signing this Agreement.	DPAC (Industrial Relations and State Sector Management) Brighton Council
Analysis of the identified learning and development needs cross-referenced with programs delivered/brokered by the state government.	Within six months of signing this Agreement.	
Marketing and promotion to the council of relevant training and development programs.	Within six months of signing this Agreement.	

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
15	3	2	Number and range of leadership development programs for State and Local Government

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.5 APPRENTICES AND TRAINEES

Issues

Apprenticeship and Traineeship pathways are available for a broad range of local government occupations that provide new entrants, particularly young people, with the skills and qualifications to enable them to undertake their jobs more proficiently and confidently and provide opportunities for further education and training as well as enhancing their career prospects.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Council is to consider the appropriateness of filling all vacant entry-level positions, as they occur, with a trainee or apprentice.	Ongoing	DOE (Office of Post Compulsory Education and Training)

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
1	1	3	Reduce long-term unemployment.
4	1	1	Increase participation rates in education and training

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Program 8 – Objective 8.3 – To create employment opportunities within the municipal area.

4.6 CO-LOCATION OF PUBLIC AND SCHOOL LIBRARIES

Issues

The parties agree the key issue/s to be addressed are:

- To explore strategies for improving access to and awareness of library services so that the community makes better use of the facilities available

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The State Library and local schools will explore the feasibility of the Council's suggestion to co-locate the public and school library as a means of providing an improved level of service to the Bridgewater/Brighton community.	Within 12 months of signing the agreement.	DOE Brighton Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
4	1	6	Hours of community usage of public education facilities

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.7 LIFELONG LEARNING IN THE COMMUNITY

Issues

The parties agree the key issue/s to be addressed are:

- Explore options that will improve and increase access to information, technology and lifelong learning opportunities in Brighton municipal area

The Brighton community would benefit from more integrated and innovative approaches to service delivery, building on partnerships between a number of sections within the Department of Education, local government and other state government agencies. Such approaches could significantly enhance access to a range of 'second chance' education and training as well as other lifelong learning opportunities through improved delivery of information, adult and community education and literacy services.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The Department of Education and Council will form a working group to consider options for creative and flexible delivery of learning opportunities that address local learning needs using the Bridgewater Library and Online facilities.	Within three months of signing the Agreement	DoE Brighton Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
4	1	1,5 and 6	Number of decisions made at the local level affecting community development and service delivery.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.8 ROAD SIDE MOWING AND LITTER COLLECTION

Issues

The parties agree the key issues to be addressed are:

- Improve the appearance and amenity of roadside areas in Brighton Municipal area by roadside mowing and litter collection on sections of Midland Highway and East Derwent Highway

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
Midland Highway – Elderslie Road Brighton to Rifle Range Road Pontville. Continue the existing mowing agreement where Council mows/brush cuts this section.	Ongoing	Brighton Council
East Derwent Highway – Midlands Highway to Compton Downs Estate, Old Beach. Continue existing mowing agreement where DIER, through its contractor, mows on a frequency basis of four times per year between September and March and Council supplements that with follow-up brush cutting.	Ongoing	DIER
East Derwent highway – Gage Road to Jordan River. DIER to investigate improvements to the shape and accessibility of the area on the north side to increase mowing efficiency and enable effective follow-up brush cutting by Council.	Three months from signing this Agreement.	DIER
Midland Highway – Bridgewater Industrial Estate. DIER to investigate road boundaries and maintenance limits for pavement, landscaping and roadside mowing in consultation with contractors and reach agreement with Council.	Three months from signing this Agreement.	DIER.

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.9 PUBLIC HOUSING CONNECTION TO NATURAL GAS

Issues

The parties agree the key issue/s to be addressed are:

- In order to support the rollout of a natural gas distribution network in the Brighton Municipal area, Housing Tasmania will, subject to the supply of gas offering value for money, connect its properties to reticulated natural gas, as existing appliances are replaced.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
<p>Housing Tasmania will initiate contact with the natural gas distributor and retailers to determine the suitability for conversion to occur.</p> <p>Housing Tasmania will use its best endeavours to connect its properties in the suburbs of Bridgewater and Gagebrook to natural gas once the service becomes available. Initial consideration will be given to the conversion to natural gas for hot water and as a replacement for wood heaters provided that the cost of supply is affordable for tenants and the cost to convert hot water cylinders and heaters represents good value for money.</p>	<p>Within 6 months of the rollout of natural gas distribution in Bridgewater and Gagebrook.</p>	<p>DHHS (Housing Tasmania).</p>

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
8	1	2	Create employment opportunities for young people.
24	3	1	To reduce air and water pollution.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

4.10 SALE OF HOUSING TASMANIA HOMES

Issues

The parties agree the key issue/s to be addressed are:

- In order to encourage higher levels of home ownership and better social integration, Housing Tasmania will continue to sell homes in Bridgewater and Gagebrook to existing tenants and low income earners.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Housing Tasmania, in line with the Affordable Housing Strategy, will continue to conduct a sales program in the Bridgewater and Gagebrook areas, which is targeted to providing low-income earners with an opportunity to enter into home ownership. Over the period to 30 June 2006, 80 sales will be targeted in this way.	Immediate.	DHHS (Housing Tasmania).

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
1	1	1	The cost of food, electricity, housing, transport and health as a percentage of income for low-income earners.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 5 Youth and Family Development

5.1 COORDINATION OF GOVERNMENT SERVICES IN THE COMMUNITY

Issues

The parties agree the key issue/s to be addressed are:

- Over the past 5 years the Tasmanian Government has been seeking to provide services to Tasmanians in a manner that focuses on the needs of communities and individuals rather than providing services according to the priorities of any single department. This particularly applies to services directed to the needs of children and their families. This has resulted in Agencies trying to work together to offer a 'whole of government' approach to service delivery rather than each Agency operating within its own tightly defined sphere of responsibility. This process has been hastened by the requirement for agencies to contribute to the achievement of the Tasmania Together targets and has been informed by developments in other industrial democracies such as the drive in the UK to achieve what they have called 'joined up' government.
- The opportunity exists for Tasmanian Government Agencies to work with the Brighton community, through the Partnership Agreement, to investigate innovative means by which service delivery can be improved through a more coordinated and cooperative whole of government approach.

It is suggested that the work proceed on 2 levels:

1. The first of these would relate to specific initiatives that have already been planned and funded, to be delivered with the Brighton community as one of the focus areas. For example, 'At School, On Time and Ready for Work', is a project coordinated by the Department of Premier and Cabinet with the assistance of a steering committee representative of a number of State Government agencies. It is suggested that a Working Party be established under this Agreement (see below), which could identify other such initiatives and utilise the information and experiences generated to inform the second level activity described in the next paragraph.
2. The second level of the process is to investigate longer term, structural opportunities to improve the way that government youth and family development resources, at all levels, are invested in the community. This could mean major changes to the policy frameworks, planning and funding of services to address identified needs in the Brighton community involving all three levels of government.

Without pre-empting work yet to be undertaken, it could mean the development and trial of broader community and government partnerships vested with the authority to plan for, disburse and account for resources previously allocated by the State, Local and perhaps Commonwealth government agencies from within their own budgets and through their own program structures. It is also probable that there would be a need to change the way resources are allocated as well as the line management arrangements of staff working in the area.

This exercise will be informed by the specific projects noted above as well as the knowledge and experience held within the various levels of government. It will recognise the concerns expressed in Brighton Partnership Agreement discussions about the fragmentation of current service delivery arrangements.

To advance this process it is proposed that a Steering Committee be formed, chaired by the Deputy Secretary, DPAC with senior representation from Brighton, DPPS, DHHS, DOE and DOJ with the potential to also include the Commonwealth. This will enable significant strategic and policy issues to be addressed with Brighton used as a ‘test case’ for implementing a genuine ‘joined up’ government approach to meeting the needs of the community. An invitation will also be offered to a senior Centrelink officer to participate.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
A Steering Committee will be formed and vested with the responsibility for investigating structures and processes to improve the coordination and efficiency of government and community investment in the Brighton municipal area. The focus will be on investment aimed at young people and their families. The Committee will report to the State Government’s Inter Agency Policy Coordination Committee (IAPCC).	Within 1 month of the signing of the PA.	The Department Premier and Cabinet. Council
The Steering Committee will oversee the development and implementation of a Project Plan, which will be provided to the IAPCC and Council.	Within 6 months of signing the Agreement.	DPAC and Council
The Steering Committee will provide these reports at 6-monthly intervals.	Every 6 months after signing the Agreement for the life of the Agreement	DPAC and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
2	1	2 and 6	Percentage of people who feel safe at home Reported level of family violence
2	2	2	Children on care and protection orders
4	1	1,2,3 and 5	Proportion of people in full or part time education or training Apparent retention rates 7-12 Retention rates from 10-12 Literacy rates against national benchmarks
1	2	2	Performance of school students against national benchmarks
1	4	1	Childcare costs and availability
8	1	1	Percentage of 15-19 year olds not employed or in education

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

5.2 FUNDING TO THE BURP PROGRAM AND COORDINATION OF SERVICE INFRASTRUCTURE

Issues

The parties agree the key issues to be addressed are:

- The quantum of funding to BURP under the 2003-04 financial year;
- Identification of issues impacting on funding of service infrastructure in the municipal area; and
- Agreement on the mechanism for further considering the broader health and well-being framework in the municipal area.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
DHHS will resolve the quantum of funds to BURP for the 2003-04 financial year.	Within one month of signing the Agreement.	DHHS (Housing) and Council
DHHS will prepare a context paper on issues in relation to service infrastructure funding and its relationship to BURP specifically.	Within one month of signing the Agreement.	DHHS (Housing) and Council
The Context Paper discussed above will be provided to the Working Group on <i>Coordination of Government Services</i> (or its next incarnation) for consideration as part of its work on coordinating government services across agencies (refer to Schedule 5.1 of this Agreement).	Within 3 months of signing the Agreement.	DHHS (Housing) and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
6	1	2	Level of satisfaction with access to health and community services.

Links to Council's Strategic Plan

Program 2, Objective 1 – To actively participate in Partnership Agreements with the State and other Local Government authorities.

5.3 FAMILY VIOLENCE

Issues

International, National and Tasmanian research demonstrates that violence within the home remains an intractable and debilitating social reality. The Tasmanian Government has announced its intention to introduce legislation to create Family Violence Orders as a key element in a justice system response to this problem. The Department of Justice was lead agency for a cross-Government team developing a business case identifying and costing a new response system that would see strengthened responses for victims, greater victim support through the policing, legal and court processes and the development of perpetrator programs as a sentencing option. The model was the subject of community consultation after the release by the Premier and Attorney General of the options paper 'Safe at Home' in August 2003. The implementation of such a system would make a significant contribution to Goal 2 of Tasmania Together – 'to have a community where people feel safe and are safe in all aspects of their lives.'

In its 2004-05 Budget the Government provided funding in excess of \$17M over 4 years (and recurrently thereafter) to fund the new family violence response model described above. There will now be a period of intensive policy, service, community education and operating protocol development will ensue. The Government believes that input from the Brighton community and service providers could make a significant contribution to those processes. This is not to imply the Brighton municipal area is a particular target area for the proposed new service system; the problem is clearly one that impacts across all social groups and areas of Tasmania.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
During the second half of 2004 the parties will meet to discuss the use of the Partnership arrangements to assist in the development of the community education and operational protocols required to deliver the family violence initiative. Such assistance may involve the trial of protocols and processes within the Brighton Municipal area.	Within 3 months of signing the Agreement.	The Department of Justice will initiate the meetings. Council also to report.
Ongoing reports to be provided on progress.	Bi-monthly during the first year of the Agreement and 4-monthly in the second and third years.	DJ and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
2	1	2	Percentage of people who feel safe at home
		6	Reported level of family violence

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

5.4 AT-RISK YOUTH PROGRAMS

Issues

Continue with existing and establish new Networks within the Community to address issues involving At-Risk Youth Programs.

The parties agree the key issue/s to be addressed are:

- There are already a number of Programs that address At-Risk Youth and these programs include: BURP (Youth Build), Pete’s Community Workshed, Jordan Cluster, and Bridgewater PCYC.
- These Programs provide at-risk youth with work skills, literacy skills and have led to full time employment for some of the participants.
- Look at and consider new Programs, such as ‘Project Currawong’.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
To continue the existing networks and establish new networks to provide opportunities for At Risk Youth.	Although the Programs are ongoing, it is anticipated that new Programs such as Project Currawong should be up and running within 6 months of the signing of the agreement.	DPPS, Council, DOE and DHHS

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
12	1	2	Number of decisions made at the local level affecting community development and service delivery.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

5.5 YOUTH COMMUNITY PARTICIPATION PROJECT

Issues

The parties agree the key issues to be addressed are:

- Increasing participation by young people in sport, recreation and physical activity.
- Increasing the range of opportunities for young people to participate in sport, recreation and physical activity with the Brighton municipal area.
- Raising awareness of the benefits of participating in sport, recreation and physical capacity.
- Increase the community's ability to provide and support opportunities for sport, recreation and physical activity.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
Continue to implement, review and refine the project action plan with community stakeholders through regular communication and meetings. (Project Action Plan drafted in 2003).	Communication/meeting within 3 month of signing.	Council, Sport and Recreation Tasmania and DOE
Implementation and review of the key actions identified as part of the Action Plan.	Current and ongoing. Review of current actions within 3 months of signing	Council, Sport and Recreation Tasmania and DOE
Identification and implementation of new key actions	Within 6 months of signing	Council, Sport and Recreation Tasmania and DOE

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
5	1	1	Percentage of people who do moderate or high intensity exercise.
5	2	1	Proportion of Tasmanians who feel part of the community.

Links to the Brighton Council Strategic Plan

Program ? Objective 9.1 - Create an environment for the development of both active and passive recreation areas.

5.6 EARLY YEARS SERVICE INTEGRATION

Issues

The parties agree the key issues to be addressed are:

- Parents of under-5s in Brighton are finding it difficult to locate and access the health, learning and wellbeing services they need. Evidence nationally and internationally is showing that service coordination in an integrated model improves access, participation and outcomes. Brighton has the lowest socio-economic status in the state (by Local Government Area), and residents are less likely to have the same access to private transport as other Tasmanians. The effect of this is much greater for young mothers facing the difficulties of visiting multiple service sites with young children in tow. The proposed more integrated service model will make using services when needed much less arduous.
- Although many health and social services supporting children in Brighton work together successfully, there are opportunities for increased professional and informal collaboration and networking between service providers. This would improve cross-referrals, and understanding of the needs of children and their parents.
- Parenting is a vital issue for this community. Of all Statistical Local Areas in Tasmania, Brighton has the highest representation of children under 5 who have teen parents. It also has a very high rate of single parents and families with children less than 15 years. There are many concerning social and health indicators for the children of this municipal area. Promoting the value of parenting and of children in the community, as well as creating a culture that recognises the lifelong impact of positive early experiences is critical. Support for parenting and valuing of the parenting role, and of children, will help parents in many ways. Empowered parents are more able and willing to articulate their needs, to participate as partners in effective responses to those needs and to give feedback on services. The early-years integrated service model will be a community focal point, actively promoting the importance of parents, parenting and children.
- Brighton is attracting statewide and national attention for the rapid turnaround in this community's capacity to engage with opportunities to improve the health and welfare of its residents. Working with local parents, their children and the community through the planning, implementation and evaluation of this service will use the community's energy and add to it.
- Some teen parents in the State report that they have experienced attitudes of some service providers that they felt were patronising and judgemental towards them, which has reduced their use of important services. Services working together in an integrated model will be best able to share training and insights so that they can deliver services that even the most vulnerable and isolated parents experience as sympathetic and supportive of their needs. An example of shared training priorities would be learning from National and International programs where providers and families work as equal partners to improve children's outcomes. Training such as this will increase participation and ensure there is equity of access to professional advice and support.
- Service providers working in a complementary way can achieve a synergy that is more flexible and adaptive to changing needs. This will also enable them to more readily detect and seek responses to service gaps.

- The low economic wellbeing of families in the area affects children in a variety of ways. Evidence elsewhere has shown that increasing parents' employability as well as providing parenting support, has had great success in improving the long-term outcomes of even those children who have had low economic wellbeing in their early years. An early-years integrated service has the potential to ensure parents can easily take up services that support their family's long-term economic as well as social wellbeing and health.

Background information:

There are two State Government grants which will support this project, which have commenced prior to the signing of the Agreement, consequently several of the timelines below will precede the date of signing, and timelines are specified by month (rather than in terms of months after signing of the agreement) to coincide with commitments made as part of the requirements of these grants.

These grants are \$98,000 from the Tasmanian Community Fund for the *Good Beginnings* Tottenham Early Years Project (not a State Government grant but an independent philanthropic trust), and \$200,000 from the Community Support Levy for an early-years integrated services model. The Brighton Early Years Group, consisting of representatives of many services which will be delivered through the model, as well as staff of Council, State Government, and community members, met in late 2003, as did a smaller Working Group sub-committee.

Depending on population needs, available services and community priorities identified through local consultation, services offered may include:

- Mentoring programs with the aim of enabling very young mothers to balance caring for their child with a return to school or the workforce;
- Family planning;
- Maternal and child health;
- Family support;
- Parenting education;
- Child and adolescent mental health;
- Alcohol and drug, domestic violence crisis workers;
- Playgroups;
- Child care; and
- Preschool education.

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agencies</i>
Establish Project Governance, including Brighton Early Years Steering Group Terms of Reference sign-off.	Within 1 month of signing the Agreement.	Department of Health and Human Services (DHHS), the Department of Education (DOE) and Council

Employ a Project Officer for ongoing consultation, facilitation and co-ordination, service mapping and needs analysis. (15 hrs per week)	Upon signing the Agreement.	DHHS and DOE
Research integrated service models including coordination role, & development of evaluation criteria and indicators.	August 2004	DHHS, DOE and Council
Community consultation and audit of services undertaken and report produced.	August 2004	DHHS, DOE and Council
Formal agreement on model, protocols, roles & responsibilities agreed by stakeholders (eg Brighton Early Years Partnership Group).	September 2004	DHHS, DOE and Council
Implementation Plan approved.	September 2004	DHHS, DOE and Council
Implementation of model and services commences.	February 2005	DHHS and DOE
Evaluation report on overall project.	August 2006	DHHS and DOE

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>
4: Create a culture that encourages people to learn and develop new skills, including life skills, throughout their lives	1: To have affordable and flexible access to and participation in lifelong learning that is responsive to individual and community needs	1: Proportion of people in full or part-time education or training. NB: The target group would be families with children under 5 with no employed parent.
		2: Literacy rates against national benchmarks. NB Target group would be families with parents with low literacy
5: Develop an approach to health and well-being that focuses on preventing poor health and encourages healthy lifestyles	1: Improve Tasmanians' health through promotion of a comprehensive approach to a healthy lifestyle	4: Proportion of Tasmanians who achieve the National Health and Medical Research council recommended guidelines for fruit and vegetable consumption. NB Target group would be children under 5 in Brighton.
6: To improve the health and wellbeing of the Tasmanian community through the delivery of coordinated services	1: To improve the health and wellbeing of the Tasmanian community through the delivery of	2: Level of satisfaction with access to health and community services. NB Target

	coordinated services	would be families with children under 5 in Brighton.
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Links to Brighton Council's Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 6 Health, Wellbeing and Public Safety

6.1 PROMOTING HEALTHY COMMUNITIES

Issues

The parties agree the key issue to be addressed is:

- Increase opportunities for people living and working in the Brighton municipal area to incorporate sound nutrition practice and physical activity into their lifestyles, with the aim of improving health and wellbeing and reducing chronic conditions.

This will be achieved through:

- The identification of enablers and barriers to the uptake of physical activity and sound nutrition habits in the Brighton municipal area.
- The enhancement of existing programs, as well as the implementation of new programs based on evidence of effectiveness and relevance to local community need.
- The involvement of key stakeholders from the local community on the working group in recognition that lifestyle choices and behaviours are also strongly influenced by wider social determinants of health and these will also need to also be addressed if programs are to be effective.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The DHHS, in partnership with Brighton Council, will form a ' <i>Lifestyle Options Working Group</i> ' to guide and implement this program. This would consist of key leaders and stakeholders from Brighton Council, DHHS and organisations/ services with an interest in creating a community supportive of healthier lifestyles in the Brighton municipal area. The working group will meet bi-monthly.	Within one month of signing this Agreement	DHHS and Council
Brighton Council and DHHS to undertake a review and collation of findings from current and past surveys around the needs or barriers to the uptake of healthier lifestyles in Brighton municipal area.	Within 3 months of signing this Agreement	DHHS and Council
A Planning Forum will be held, and a survey disseminated by the ' <i>Lifestyle Options Working Group</i> ' to: <ul style="list-style-type: none"> • Identify current strengths, existing programs, current and potential partnerships, synergies and enablers; and • Identify the perceived gaps and barriers 	Within 4 months of signing this Agreement	DHHS and Council

to the uptake of healthier lifestyle options in the Brighton municipal area..		
<p>A ‘<i>menu of options</i>’ of programs that promote physical activity and nutrition, will be presented at the Forum. This will be based on:</p> <ul style="list-style-type: none"> • Evidence of effectiveness of these programs, • Availability and resources and support at a local level, and • Address the needs as identified by the community. <p>This will be supported through the development of a “menu of options” through DHHS. (<i>This may also provide information on, and links to interstate/ international programs as other examples of effective programs, with the acknowledgement that funds/support may need to be sourced from elsewhere to implement these.</i>)</p>	Within 4 months of signing this Agreement	DHHS and Council
Programs to be chosen and prioritised for implementation from the ‘menu’, by the ‘ <i>Lifestyle Options Working Group</i> ’.	Within 6 months of signing this Agreement	DHHS
A <i>Lifestyle Options Implementation Plan</i> and recommendations, to be to be developed for Brighton Council/ DHHS by the ‘ <i>Lifestyle Options Working Group</i> ’	Within 12 months of signing this Agreement	DHHS
Brighton Council to commence implementation of agreed initiatives, with ongoing support and input from the ‘ <i>Lifestyle Options Working Group</i> ’	As agreed to in the <i>Lifestyle Options Implementation Plan</i>	Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
5	1: Improve Tasmanians’ health through promotion of a comprehensive approach to a healthy lifestyle	1	Percentage of population who do medium/high intensity exercise.
		2	Premature mortality
		3	Type 2 Diabetes in over 25 year olds
		4	Proportion of Tasmanians who achieve the National Health and Medical Research Council recommended guidelines for fruit and vegetable consumption.
5	2: Create an environment that improves health and	1	Proportion of Tasmanians who feel part of the community

	well being		
5	3: Reduce levels of risk taking and addictive behaviour	3	Current Smokers

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.2 POSITIVE AGEING

Issues

The parties agree the key issue to be addressed is:

- The development of a collaborative Positive Ageing Plan that ensures older people in the Brighton Municipal area are valued, treated with respect and dignity, and have opportunities to participate in and contribute to community life.

Even though the Brighton municipal area has one of the youngest populations in Australia, its older citizens have an important role to play in the community and are able to contribute a wealth of wisdom, skills and experience.

Population ageing presents many exciting opportunities and challenges that call for recognition and planning. In a young municipal area this involves opportunities that benefit young people and families. In particular, intergenerational activities can break down negative stereotypes of both old and young people, provide mentoring opportunities, and enable mutually supportive interactions between the age groups.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The Council and the Seniors Bureau will work together to develop a Positive Ageing Plan for Brighton, based on community needs, the Council's strategic plan and the suggestions for local government outlined in the <i>Tasmanian Plan for Positive Ageing 2000 – 2005</i> .	Within 6 months of signing the Agreement	DPAC (Seniors Bureau) and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
3	1	1	Per capita voluntary participation in community and service activities in a 12-month period.
5	2	1	Proportion of Tasmanians who feel part of the community.
12	1	1	Proportion of Commonwealth, State and Local Government assistance dedicated to locally driven community programs/projects
12	1	2	Number of decisions made at the local level affecting community development and service delivery

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.3 ADULT LITERACY PROGRAM

Issues

The parties agree the key issues to be addressed are:

- Improving adult literacy skills in the Brighton community
- Providing a coordinated and collaborative approach to the literacy needs of adults in the Brighton community
- To enable second chance learning opportunities for people of all ages (Tasmania: A State of Learning)

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Through a working partnership between TAFE and Bridgewater High facilitate an Adult literacy course.	Within 1 month of signing this Agreement	Department of Education

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
5	1	2	Create an environment that improves health and well-being
6	1	2	Level of satisfaction with access to health and community services.
14	1	1	Number of cooperative programs between levels of government.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.4 COMMUNITY SERVICE ORDERS AND ADULT OFFENDERS

Issues

The parties agree the key issue to be addressed is:

- The utilisation by the Brighton Council for Community Projects of persons who are subject to Community Service Orders.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
A meeting will be set up between the Brighton Council and staff from the Bridgewater Office of Department of Justice (Community Corrections), with a view of developing a protocol, to enable persons that are subject to Community Services Orders to work on Community projects within the Brighton Municipal area.	The meeting will be held within three months of signing the agreement, with the view that a protocol will be in place within six months of signing the agreement.	Council and Department of Justice (Community Corrections).

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
12	1	2	Number of decisions made at the local level affecting community development and service delivery.
2	1	7	Proportion of first offenders who are convicted again within two years.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.5 CRIME PREVENTION AND COMMUNITY SAFETY

Issues

The enhancement of crime prevention and community safety issues in the Brighton municipal area by development of partnership strategies between Tasmania Police, Brighton Council, local business and the community with the aim of improving communication and feedback processes, therefore giving ownership of the process to all stakeholders.

The parties agree the key issue to be addressed is:

- Tasmania Police and Council will meet with the Community to develop strategies in the area for Crime Prevention and Community Safety.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
That the Police Inspector of the Bridgewater Division will meet with the Brighton Council and interested Community Groups to identify issues, strategies and opportunities in the area of Crime Prevention and Community Safety and work with the State, Local Government and the community to achieve positive outcomes.	Ongoing	DPPS and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
12	1	2	Number of decisions made at the local level affecting community development and service delivery.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.6 COMMUNITY ROAD SAFETY PARTNERSHIP PROGRAM

Issues

The parties agree that the following are the key issues to be addressed:

- The Community Road Safety Partnerships (CRSP) Program is a statewide initiative that promotes a community-based approach to road safety responsibility and ownership in the community;
- The CRSP Program is an umbrella program that generates projects and initiatives to be undertaken at the local level, for an example, the Turn Right Program and the Older Driver Seminars. These programs will be continued under the current Partnership Agreement while new ones will be developed through the life of the Agreement.
- The focus for CRSP is to address road safety issues at a local level through building partnerships with community organisations;
- The main emphasis of the CRSP program is to address high-risk road user behaviours, primarily through raising public awareness and conducting community education programs;
- The State Government and the Council will address road safety within the framework of the Tasmanian Road Safety Strategy 2002–2006; and
- The fundamental principle of the CRSP program is to involve the community in all consultation, planning and delivery stages.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/s</i>
Establish or utilise an existing Committee/ group in the region to identify issues and strategies to address high-risk road user behaviours.	Ongoing	Council and DIER
The Committee/ group will oversee extensive public consultation aimed at identifying local road safety issues.	Ongoing	Council and DIER to facilitate using Committee
The Committee / group will develop and implement an Action Plan which will highlight strategies to address the identified road safety issues.	Ongoing	Council and DIER to facilitate using Committee

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

6.7 EMERGENCY MANAGEMENT

Issues

The enhancement of Emergency Management partnerships and the way organizations such as Tasmania Police and State Emergency Service, in partnership with the Brighton Council can improve community safety within the community in the Brighton area.

The parties agree the key issue to be addressed is:

- The Police, State Emergency Services and Council are committed to the development of a new Emergency Management Plan.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency/s</i>
That the Police Inspector of the Bridgewater Division will meet with the Brighton Council, State Emergency Services and other key stakeholders to assist with the development of a new Emergency Management Plan for the Brighton Municipal area.	Within six months of signing this Agreement	Council and DPPS

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
12	1	2	Number of decisions made at the local level affecting community development and service delivery.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Program 7 – Objective 7.5 – To minimise the occurrence and the effect of the Community from any disaster or emergency.

6.8 LIAISON BETWEEN TASMANIA POLICE AND BRIGHTON COUNCIL

Issues

The continued liaison between Tasmania Police and the Brighton Council so as to maintain mutual confidence and liaison with regard to contemporary issues that may impact on our organisations.

The parties agree the key issue to be addressed is:

- The Police and Council are committed to a continued liaison.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
That the Police Inspector of the Bridgewater Division will continue to meet with the Brighton Council and other Community Groups such as the Bridgewater Urban Renewal Program (BURP).	Ongoing	DPPS and Council

Links to Tasmania Together Benchmarks

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
12	1	2	Number of decisions made at the local level affecting community development and service delivery.

Links to the Brighton Council Strategic Plan

Program 2 – Objective 2.2 – To actively participate in partnership agreements with the state and other local government authorities.

Chapter 7 Effective Financial Arrangements

7.1 CAPITAL INVESTMENT PROGRAM

The Capital Investment Program (CIP) of the State Government comprises major capital investments for all inner-Budget agencies and is funded through the Consolidated Fund. The CIP links Government investment in capital and maintenance projects to departmental corporate and asset management plans and specific Government policy objectives and outputs.

The 1999-00 Budget was the first year of publication of a rolling three year CIP. The three-year rolling CIP provides greater certainty and a sound planning framework for agencies and the construction industry. Funding for individual agencies and projects has a tendency to vary from year to year due to the size and construction timetable of the projects involved. In framing the overall CIP, priority has been given to those projects which:

- Meet essential community needs;
- Are consistent with the Government's priorities;
- Provide economic benefit to the State; or
- Lead to savings in operating costs.

Issue

The parties agree the key issue to be addressed is:

- To ensure coordination of State Government and Brighton Council capital investment decisions it would be advantageous for the Brighton Council to be able to make comment on the CIP, specifically as it relates to the Brighton municipal area.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
As part of the pre-Budget consultation in each year, the State Government will ensure that the Brighton Council has the opportunity to make comment on proposed capital investment in the region, specifically as it relates to the Brighton municipal area.	Ongoing	Treasury and Council
The Brighton Council will take State Government investment decisions into account when programming its capital works.	Ongoing	Treasury and Council

Tasmania Together Goals

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government
15	3	1	Proportion of State agencies and councils having long-

			term strategic planning processes in place.
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Brighton Council Strategic Goals

Program: Resource and asset management. Objective 2.1: to ensure that all Council resources are used to the maximum benefit to the Community.

Program: Resource and asset management. Objective 2.2: To actively participate in Partnership Agreements with the State and other Local Government authorities.

7.2 APPLICATION OF NATIONAL COMPETITION POLICY

Issue

The parties agree that the key issue to be addressed is:

- The Brighton Council is responsible for meeting its National Competition Policy (NCP) obligations as set out in the NCP Agreements in relation to the relevant activities of the Brighton Council. The Government, through the Department of Treasury and Finance, agrees to assist the Brighton Council in understanding its NCP obligations and to work cooperatively with the Council to resolve issues that may arise, through the National Competition Council assessment process.

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
Subject to agreed processes as they relate to local government and the relevant activities of the Brighton Council, the Brighton Council will continue to implement the NCP in accordance with the NCP Agreements and other Statements subsequently developed by the State. Statements are developed from time to time by the State Government to provide additional guidance and direction as to how NCP Agreements in force should be Implemented. Local Government will be consulted prior to these Statements being issued.	Ongoing	Council and Treasury
The Government, through the Department of Treasury and Finance and other agencies, as appropriate, will provide timely assistance to help Brighton Council to resolve any issues in relation to its NCP obligations, which may arise.	Ongoing	Council and Treasury

Tasmania Together Goal

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government

Brighton Council Strategic Goals

Program: Resource and asset management. Objective 2.1: to ensure that all Council resources are used to the maximum benefit to the Community.

Program: Resource and asset management. Objective 2.2: To actively participate in Partnership Agreements with the State and other Local Government authorities.

7.3 APPLICATION OF THE GOODS AND SERVICES TAX

Issue

The parties agree that the key issues to be addressed are:

- Under the Constitution, the Commonwealth is unable to impose GST on State or Local Government bodies. In the *Intergovernmental Agreement on the Reform of Commonwealth-State Financial Relations*, all states undertook to enact legislation to impose GST on these bodies.
- In Tasmania, State and Local Government bodies are liable for GST under the *National Tax Reform (Commonwealth-State Relations) Act 1999* (NTR Act).
- The State Government seeks confirmation from the Brighton Council that it will collect and remit GST to the Commonwealth as if directly liable under the Commonwealth's GST legislation and that the State will therefore not need to rely on its powers under the NTR Act.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
The Brighton Council will collect GST on its sales of goods and services and fees and charges levied that are determined to be subject to GST, and remit the required amount of tax revenue to the Australian Tax Office (ATO).	Ongoing	Council and Treasury

Tasmania Together Goal

<i>Goal</i>	<i>Standard</i>	<i>Indicator</i>	<i>Indicator definition</i>
14	1	1	Number of cooperative programs between levels of government

Brighton Council Strategic Goals

Program: Resource and asset management. Objective 2.1: to ensure that all Council resources are used to the maximum benefit to the Community.

Program: Resource and asset management. Objective 2.2: To actively participate in Partnership Agreements with the State and other Local Government authorities.

7.4 PROCUREMENT PROTOCOLS

Issues

The Parties agree that the key issues to be addressed are:

- The State Government and the Brighton Council share the goal of maximising opportunities for Tasmanian Businesses and that, in particular, the Brighton Council aims to support businesses in the Brighton municipal area.
- The Tasmanian Government has launched a major initiative to assist small to medium sized businesses to increase their share of Government business. An increase of between 10 per cent and 20 per cent would provide a significant boost to the local economy. The initiative recognises the importance of the Government sector as a major purchaser of goods and services and the need to maximise opportunities for Tasmanian businesses (within the bounds of the Australia New Zealand Government Procurement Agreement).
- The broad strategies introduced to implement the procurement initiative are:
 - Consulting widely with Tasmanian businesses to identify issues surrounding government contracting;
 - Communicating the government business opportunities to Tasmanian businesses; and
 - Streamlining the purchasing process.
- The State Government recognises that Brighton Council will adopt procurement strategies which best reflect its local circumstances.

Actions and timeframes

The parties agree the following actions and timeframes will be used:

<i>Action</i>	<i>Timeframe</i>	<i>Lead Agency</i>
<p>The Brighton Council will review its existing procurement protocols and make them publicly available.</p> <p>In reviewing its procurement protocols, the Brighton Council will, where possible, consider the following options which form part of the State Government's procurement protocol;</p> <ul style="list-style-type: none"> - Seek to obtain at least one quotation from a Tasmanian business where the value of the goods or service is between \$10,000 and \$55,000; - Seek to obtain at least one tender from a Tasmanian business where the value of the goods and service exceeds \$55,000; - Contact the Industry Capability Network Tasmania (ICNTas) when tenders with a value in excess of \$55,000 are advertised; - Include reference to the services provided by the ICNTas in all tender documentation; - Enhance the publication of tender information in the print media by advertising all tenders in local newspapers; - Publish in its annual report a statement about its support for Tasmanian businesses and list all contracts with a value in excess of \$55,000, including the value of work and the name and locality of contractors. This may include the proportion of quotations that are accepted and tendered which are won by Tasmanian businesses; - Publish its tender and procurement policy information on its website; - Explore the establishment of an electronic interface with local businesses; and - Participate in the Government's Meet the Buyers events to demonstrate its commitment to buying locally and to forge closer links with Tasmanian businesses. 	<p>Within 12 months of signing Agreement</p>	<p>Council and Treasury</p>
<p>The Department of Treasury and Finance will provide advice regarding the establishment of procurement protocols to Brighton Council as required.</p>	<p>Ongoing</p>	<p>Treasury and Council</p>

Tasmania Together Goals

Goal	Standard	Indicator	Indicator definition
14	1	1	Number of cooperative programs between levels of government
16	5	1	Proportion of government resources directed at new job creation

Brighton Council Strategic Goals

Program: Resource and asset management. Objective 2.1: to ensure that all Council resources are used to the maximum benefit to the Community.

Program: Resource and asset management. Objective 2.2: To actively participate in Partnership Agreements with the State and other Local Government authorities.